Empire State Development

August 3, 2011

Via Regular Mail and E-Mail

Hon. Mark Grisanti New York State Senate, 60th District 65 Court Street Buffalo, NY 14202

Hon. John D. Ceretto New York State Assembly, 138th District 1700 Pine Avenue Niagara Falls, NY 14301

Dear Senator Grisanti and Assemblyman Ceretto:

I am writing in response to your letter of July 20, 2011 seeking clarification as to whether or not the Directors of USA Niagara Development Corporation ("USAN") have the legal authority to increase the size of the USAN footprint within Niagara Falls, New York.

After reviewing the various incorporation materials forming USAN, it appears that the territorial boundaries were imposed administratively by USAN almost a decade ago to concentrate its resources in the downtown area of Niagara Falls. As such, the geographic boundaries focusing USAN efforts may be expanded by an action of the USAN Board of Directors.

Due to your inquiries and those of Senator Maziarz, as well as the recent public interest in expanding the boundaries of USAN to include the Niagara Falls Aquarium, staff is prepared to make a presentation to the Directors to ask them to expand the current USAN district to include the area north of Main Street in downtown Niagara Falls, an area which would include the Aquarium property.

Very truly yours,

Leecia Eve

Executive Vice President, Legal and General Counsel

CC: USA Niagara Directors

Christopher Schoepflin, USA Niagara Development Corporation